

Statement of Participation

iversity hereby certifies that **Martin Heitmann** has participated in the following course:

Business Analysis 101

Taught from January 2015 to March 2015 by Michael Boyle.

The typical business analysis path, starting with a problem statement, the requirements tied to the need to be addressed and a definition of the most robust solution possible.
Also the tie between the enterprise strategy and business analysis activities.

About Procurro Solutions

Procurro Solutions was formed in 2012 with the intention to offer project management and business analysis based services to organizations. It has become a European-wide training institute covering e.g. Agile, Scrum, Lean and Kanban frameworks within the Project Management, Business Analysis and Product Development field



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