

CERTIFICATE OF PARTICIPATION

iversity hereby certifies that **Roman Ruiz Esteban** has participated in the following course from November 2020 to November 2020:

Monitoring Smart Specialisation Strategies

Taught by Dr Elisabetta Marinelli, Dr Fabrizio Guzzo, Ken Guy, and Carlo Gianelle.

The course “Monitoring Smart Specialisation Strategies” has been designed by the Territorial Development unit of the European Commission Joint Research Centre.

Participants in this course have learnt what a Smart Specialisation Strategy is and why it is crucial to develop a good monitoring system.

They have developed a good understanding of the logic of intervention of a strategy and of how it should be reflected in both output and result indicators. They know that different types of data can be used to build indicators, yet have different pros and cons. Moreover, MOOC students know why stakeholder participation and effective communication are essential for a successful monitoring system.

The concepts and examples shared in the course, should equip participants with the conceptual tools they need to face the challenges of building or analysing a monitoring system in a professional setting.



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