

CERTIFICATE OF PARTICIPATION

iversity hereby certifies that **AALOK KUMAR** has participated in the following course from May 2020 to June 2020:

Governance & Policy Advice: How Political Decisions Come to Life

Taught by Andrea Römmele, Henrik Schober, and Eva Savinova.

The course explained key features of policy advice and political consulting as well as their impact on governance. Participants learned about key scientific concepts and were introduced to relevant actors, methods and tools.



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