

# Statement of Participation

iversity hereby certifies that **Tony Fräfel** has participated in the following course:

## Business Analysis 101

Taught from January 2015 to March 2015 by Michael Boyle.

The typical business analysis path, starting with a problem statement, the requirements tied to the need to be addressed and a definition of the most robust solution possible.  
Also the tie between the enterprise strategy and business analysis activities.

### About Procurro Solutions

Procurro Solutions was formed in 2012 with the intention to offer project management and business analysis based services to organizations. It has become a European-wide training institute covering e.g. Agile, Scrum, Lean and Kanban frameworks within the Project Management, Business Analysis and Product Development field



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