

Statement of Participation

iversity hereby certifies that **Tzarmallah Haynes** has participated in the following course:

Regions, EU Institutions and Policy-Making

Taught from October 2015 to December 2015 by European Committee of the Regions.

Basic course on how the EU institutions and EU decision making, on how Institutions work together and how this impacts policies and activities at the regional and local level.

About European Committee of the Regions

The European Committee of the Regions is the EU's assembly of regional and local representatives from all 28 Member States. Its mission is to involve regional and local authorities in EU's decision-making and to inform them about EU policies.



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