

CERTIFICATE OF ACCOMPLISHMENT

iversity hereby attests that according to the criteria set by the course instructor,

Rafael Groß

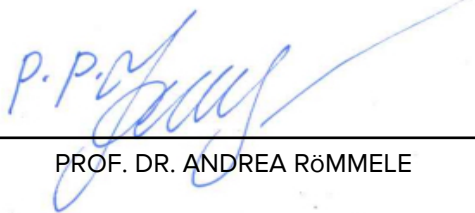
has successfully completed the following course:

Governance & Policy Advice: How Political Decisions Come to Life

The course explained key features of policy advice and political consulting as well as their impact on governance. Participants learned about key scientific concepts and were introduced to relevant actors, methods and tools.

Timeframe: October 2014 to January 2015
by Prof. Dr. Andrea Römmele

Grade: A



PROF. DR. ANDREA RÖMMELE



**Hertie School
of Governance**



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Please note:
This certificate does not affirm that the student was enrolled at the mentioned institution(s) or confer any form of degree or credit.