

Statement of Participation

iversity hereby certifies that **Mr. Waqas Masood** has participated in the following course:

Governance & Policy Advice: How Political Decisions Come to Life

Taught from October 2014 to January 2015 by Prof. Dr. Andrea Römmele, Henrik Schober, and Eva Savinova.

The course explained key features of policy advice and political consulting as well as their impact on governance. Participants learned about key scientific concepts and were introduced to relevant actors, methods and tools.



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